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Annual Review of Physical Chemistry Reinvented: An Attosecond Chemist

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Keywords

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Abstract

Attosecond science requires a substantial rethinking of how to make measurements on very short timescales; how to acquire the necessary equipment, technology, and personnel; and how to build a set of laboratories for such experiments. This entails a rejuvenation of the author in many respects, in the laboratory itself, with regard to students and postdocs, and in generating funding for research. It also brings up questions of what it means to do attosecond science, and the discovery of the power of X-ray spectroscopy itself, which complements the short timescales addressed. The lessons learned, expressed in the meanderings of this autobiographical article, may be of benefit to others who try to reinvent themselves.

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1. REINVENTION

I always seemed to be reinventing my research directions (Figure 1). This article title, immediately embellished by my wife, Mary Gilles, should probably say "Reinvented Again!" Throughout my career, no laboratory seemed to stay constant for more than a generation or two of graduate students. Equipment was dismantled, moved out, and new hardware and instruments erected in their place. A drawback with this approach is that the overall contributions to any single field might not have been plumbed to as much depth, but an advantage is that I stayed interested and highly motivated by inventing and setting up new subjects, like an assistant professor reveling in the building of new laboratories much beyond the expected years. Another shortcoming is that one needs to obtain substantial financial resources for changing equipment, far beyond the customary. On the flip side, I continuously embraced the technological state of the art and engaged students who wanted to tackle the newest topics. It might have been easier if I had one technique and area of science and pushed it to the highest level, but by now I would probably have retired due to everything being too familiar. In contrast, I am still trying to invent new scientific directions that employ evolving technologies, requiring the development of impressive laser and technical tools. I am never happier than when a student takes a glimmer of an idea and runs with it, creating something totally new, often in new directions for our laboratory.

1.1. Adaptability

Companies always say the most important characteristic they seek in employees is adaptability (1). This is the best advice one can give to all our students. It sometimes used to be called flexibility, but nowadays flexible means working hours and remote locations. From a company standpoint, adaptability means a willingness among employees to understand change and to adapt. In my personal life I like things to be relatively constant—I get a new car only after 15–20 years, I put my belongings exactly in the same place every day, and I have my favorite, irreplaceable knife for peeling apples. In my scientific work environment, though, I take chances on new directions to an extent that belies my personal behavior. I never figured out why there is this big difference when I step into the office or the lab, but, gratefully, it led me to investigate many new fields every decade of my career. The subjects spanned from infrared fluorescence kinetics of energy transfer (2); to laser isotope separation (Figure 2) (3); product-state-resolved ion-molecule chemistry via infrared vibrational fluorescence (4); Fourier transform infrared emission spectroscopy and dynamics (5); alignment-dependent electronic energy transfer (6); surface etching, deposition, and growth; nearfield microscopy of photoresists (7–9); femtosecond coherent superpositions and coherent control (10, 11); synchrotron beamline investigations of aerosols (12); and low-temperature chemistry of Titan (13); among many, many topics in my early years.



Figure 1

Coworkers and logo of the Leone laboratories. Placard courtesy of Marieke Jager. Logo courtesy of Teresa Bixby.

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Steve Leone in the C.B. Moore lab as a graduate student at the University of California, Berkeley, in 1974, working on laser isotope separation.

1.2. Autobiographies

Many of the subjects noted above are amply described in an autobiography written on the occasion of my sixtieth birthday (14). Looking back on that article, it is challenging to see how I could improve on that extensive description of my life, important colleagues, and scientific achievements. A different approach, therefore, seemed necessary for this article in response to the request from the Co-Editors of the Annual Review of Physical Chemistry for an autobiographical piece for volume 75. Moreover, is it coincidental that the due date for volume 75 coincides with my own seventy-fifth birthday? One has to wonder if the Co-Editors were that cunning. Having been an Associate Editor and Editor of the Annual Review of Physical Chemistry myself for a total of 20 years, I truly understand the honor of this task.

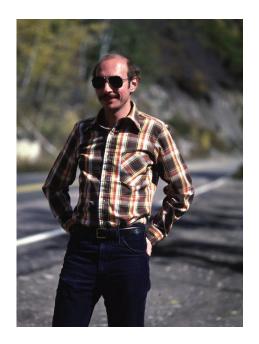
My approach in this autobiography is to consider what it is like to be a chemist trying to make scientific contributions as an attosecond scientist, a subject normally dominated by physicists, as well as a number of life's lessons and the value of change. Because of my previous autobiography, I am not going to give the usual location of my birth, how my childhood influenced my career, or name lots of important early colleagues and coworkers. Readers can view the previous autobiography if they want to know those details. Suffice to say, with the seemingly rapid passage of time, a naive youngster in Colorado (Figure 3) became a wizened senior in California. Instead, what I want to do is share with readers what it is like to reinvent oneself into a major new area of attosecond chemistry and to make some commentaries on science and funding, continuous learning, the long view, teamwork, the importance of students, healthful rejuvenation, and giving back to the community.

2. AN ATTOSECOND CHEMIST

Today one might look back and ask: What would it mean to be an attosecond chemist? Is it just the attosecond time domain that is compelling and interesting, or is there something more to be uncovered with these new spectroscopic tools? The answer to the second question is easy and is a resounding yes (15–18). Little did any of us know, during the first attempts to make attosecond pulses, that by embracing attosecond technology, it would be the ultrafast X-ray spectroscopic



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The 35-year-old version of Steve Leone in Colorado.

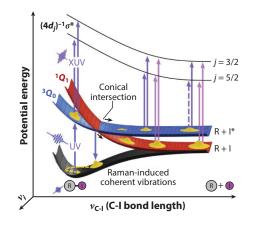
regime [the X-ray spectroscopic revolution (15)] that would become so powerful and compelling and that it would open up new vistas in the field of molecular dynamics. In a field dominated by physicists who want to understand every component of detailed time dynamics and phases of a single electron leaving an atom or surface on attosecond timescales (19–23), chemists can uniquely contribute through their knowledge of photochemical processes.

In thinking about the first question, an important aspect that remains is how to convince chemists and even some physicists of the value of the somewhat misunderstood attosecond field. We usually say that attosecond science provides electronic dynamics and electronic timescales, a poster child being the timescales for ionization or photoemission. Thus, in my own group, we teased out few-hundred-attosecond timescales in the strong field ionization of an atom that depend on the final state of the cation that is being formed (24). However, attosecond timescales do not always figure prominently in all investigations, but few-femtosecond timescales do, and the same attosecond extreme ultraviolet and X-ray technology addresses many surprising and important details about chemical dynamics (15, 16).

These include curve crossings, intersystem crossing, conical intersections, Jahn-Teller distortion, ring opening, coherent dynamics, and bond breaking, all of which are documented in more detail below. In the solid state, discoveries include the observation of hole and electron carriers and their thermalization, valley-resolved details, insulator to metal transitions, coherent phonon dynamics, transport of carriers across junctions, and core-exciton dynamics. Even when combined with a somewhat longer optical pulse, the attosecond technology allows abrupt curve crossings to be visualized for the first time in detail (**Figure 4**). It is now possible to convince chemists, apart from an occasional reviewer that repeats a mantra: The paper uses the word attosecond, but the work does not have an attosecond timescale. The same could be said for someone who uses femtosecond laser tools and measures features on few-picosecond timescales. Similarly, there are

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Visualizing conical intersection dynamics with attosecond probe pulses in the extreme ultraviolet. Figure adapted from original image by Kristina Chang.

skeptics of the attosecond field who think that there must be some violation of the time-energy uncertainty relationship, not realizing that the time and spectral resolutions are always done separately. This is true for all ultrafast measurements. Thus, there is no violation of time-energy uncertainty, as they are not conjugate quantum mechanical variables in the measurements. In fact, time is not even a quantum mechanical observable; it is a parameter that is set by the experimentalist in the lab. Yet, many proposals come back with this incorrect criticism. Even knowing this, there are many, many issues to keep in mind when one approaches the ultimate limits of time, and we are right to be cautious about interpretations.

2.1. Setting the Stage

In 1999, I chaired a Department of Energy (DOE) Basic Energy Sciences program subpanel, "Novel, Coherent Light Sources," that considered the conceptual proposal and science case being made for building the Linac Coherent Light Source (LCLS) (25). That panel endorsed the principle to build a free electron laser in the United States by taking advantage of the available resources at the Stanford Linear Accelerator Center (SLAC). This was the start of a long journey that led to the building of the LCLS and its substantial upgrades (26). In 2013, I chaired a DOE workshop ("Unraveling the Interpretations of Attosecond Measurements," sponsored by the Council on Chemical and Biochemical Sciences, Office of Science, Office of Basic Energy Sciences) and drafted a *Nature Photonics* commentary about attosecond science entitled, "What Will It Take to Observe Processes in 'Real Time'?" (27). The article discussed how challenging it is to extract the interpretations of most attosecond measurements without the aid of substantial and comprehensive theory. It eventually led to a clever call for proposals by the DOE in the ultrafast X-ray science field linked to the LCLS.

While I am only a minor participant myself in experiments at the LCLS, the credibility that I brought to these panels was a deep knowledge of chemical dynamics and the emerging field of high harmonic generation, which is the laboratory tabletop method by which attosecond pulses were first achieved in the extreme ultraviolet (28) and now even in the X-ray regime (29). Recently the LCLS has also produced attosecond X-ray pulses, and the future appears very bright for powerful ultrafast X-ray attosecond spectroscopic measurements that will address and reveal much new science.



2.2. Kinetic Timescales and the Pace of Technology

To understand how over a lifetime career I could progress from first measuring energy transfer on the microsecond timescale to eventually delineating chemical dynamics on nanosecond and femtosecond times, and ultimately pursuing attosecond X-ray spectroscopic measurements, it is valuable to consider both technological progress and grant proposals/science funding in the United States. Laser and optical specialists relentlessly pursue the technology to make shorter and shorter pulses and to span more and more wavelengths. Devices and commercial providers followed this natural progression from nanosecond to picosecond and femtosecond lasers. Pushing this pace, researchers invented new spectroscopic methods that utilize these tools. Shorter timescales are therefore expected when one considers the pace of technology. The coherence of lasers also plays a large role, affording possibilities for coherent multidimensional spectroscopies (30), the equivalent of pulsed nuclear magnetic resonance in the optical and infrared regimes. To create attosecond pulses, one needs a large state-of-the-art femtosecond laser and some homebuilt tools based on pulse compression and the process of high harmonic generation (28). The technology to make such short pulses necessarily requires upconverting the photons into the extreme ultraviolet and X-ray regions of the spectrum, for one reason simply to obtain enough electric field cycles to form such a short pulse. My research group, being knowledgeable about nanosecond lasers and using them for many experiments over decades, took advantage of these short time improvements in technology over several key stages. Before enumerating more about that, let us next consider how the funding works in the United States.

2.3. Funding Principles

A nicely created proposal for funding has the hallmarks of developing an area of science, identifying the gap in knowledge, logically reasoning why and explaining what will be learned, noting the impact, and then calling up, finally, the technology that is required to do so. It is often anathema to referees to think another way around, with the technology first. Too often, though, in my own career, I found myself wanting to turn this process upside down. I would think, "With this new technology, there will be these novel properties one can measure-we don't know them all yet, but we should try." Some people may think this is an Edisonian approach to science, rather than hypothesis driven. I do not believe that is quite right. Edison made enormous numbers of trials to achieve a successful light bulb. We do our innovations with excellent theoretical underpinnings, estimates of signal-to-noise ratios, clear decisions about the best approaches, and an understanding of the mitigation of risk, not by enormous numbers of trials. We all know the elated feeling when we develop a detector that increases the count rate beyond our expectations, or a simple modification that improves the signal-to-noise ratio by 10 in our experiments, or a new laser with impressive headroom to pursue novel multiple pulse experiments. Pushing technical innovations is a big part of physical chemistry, and we should not have to be embarrassed about it with our peers when we write proposals. However, often to build a complicated new apparatus, it takes much longer than the short timescale of a typical grant. Moreover, proposals must thread a very narrow path to make big improvements in the technology, especially when the costs are expensive.

In the United States, due to funding mechanisms, corporate goals, and tenure models, we may be losing some of the inventiveness and mechanisms of financial support that provide long-term investments and innovations in chemical instrumentation and technology. Often technological advances allow the scientifically curious to approach measurements in fundamentally new ways, leading to exciting advances. In some countries, there can be more sustainable funding that invests in laboratories with a longer-term view, sometimes allowing new technology to be pursued in and of itself. The Max Planck Society is one example that seems to permit this long-term view. This

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is not always the case for the individual chemistry faculty member in the United States, where there is often a three-year time horizon to produce results. There are almost no mechanisms for a ten-year time horizon that may be required to develop a major new technology, such as attosecond chemistry. Sometimes with the National Institutes of Health, it is even said that all the results have to be almost in hand and the aims written to correlate with those available results. Physical chemistry is one of the areas of chemistry where the technology is very important, and the advances that are made technically by physical chemists benefit scientists across many disciplines. The field could really benefit from a longer time horizon and funding mechanisms for technical development. There are still some ways that this is being accomplished: initial large setup packages for assistant professors, longer-lived center funding, extremely generous foundation support, and a few five-year types of support.

2.4. Launching New Fields

I can point to several times in the last 25 years where it became possible for me launch a major new effort without the need for results to be immediately in hand. However, one had to be a bold risk-taker. At the National Institute of Standards and Technology, Joint Institute for Laboratory Astrophysics (JILA), in Boulder, Colorado, due to the flexibility of the JILA National Science Foundation (NSF) physics group grant, I was able to procure our first femtosecond Ti:sapphire laser to set up an ultrafast time dynamics experiment. This led to many successes in coherent vibrational and rotational dynamics that set the stage for much future expertise in my group (10, 11). I came back from a Gordon Research Conference on nonlinear optics and persuaded my group in Boulder to try to use high harmonic generation to study chemical dynamics. The Air Force Office of Scientific Research (AFOSR) was able to provide equipment and grant support to launch our first high harmonic time-resolved photoelectron experiment (31) and the time to do so. That early work on high harmonic generation became the foundation of my research that continues today. Having just moved to Berkeley, there was a Department of Defense Multidisciplinary University Research Initiative (MURI) call for new instrumentation ideas that could open up revolutionary new fields; our proposal to achieve the first attosecond technology platform in the United States (32, 33) was one that was selected. We produced the first extreme ultraviolet isolated attosecond pulses in the United States and began to use them for scientific investigations. In Berkeley, as a member of an NSF extreme ultraviolet engineering research center through Colorado State University, we demonstrated femtosecond extreme ultraviolet transient absorption for the first time (34, 35). This took substantial investments in time and money, and it revolutionized the attosecond field by allowing the first-ever attosecond transient absorption methodology (36).

After these seminal cornerstones provided the foundation for what my group would do in the next several decades, it was still necessary to continue acquiring funding and equipment at a much greater level than individual core grants could provide in order to be competitive in the attosecond field. At the University of California, Berkeley, catching the rise of interest in attosecond pulses at the Department of Defense and the Keck Foundation, a number of atypical grant possibilities arose, over a span of about 15 years, via the Keck Foundation, National Security Science and Engineering Faculty Fellowship (now Vannevar Bush Faculty Fellowship), AFOSR and Army Research Office MURIs (**Figure 5**), Defense Advanced Research Projects Agency, and NSF Major Research Instrumentation. By also successfully proposing new topics for core programs to the DOE, AFOSR, and NSF, significant support was obtained for equipment, supplies, and personnel to make major breakthroughs in attosecond and X-ray chemistry—a dream scenario (and a dream team of group members) that rarely occurs.

It is necessary to note again that the typical sizes of individual core grants from federal agencies are insufficient to support such expensive equipment and the technically demanding and costly



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The 2014 Multidisciplinary University Research Initiative (MURI) attosecond kickoff meeting for both the Army Research Office and Air Force Office of Scientific Research, with guests from the Defense Advanced Research Projects Agency.

challenges of a field such as attosecond chemistry. Without the good fortune of additional support for the several million dollar laboratory setups, it would not have been possible to build and maintain a sophisticated set of labs that could push the state of the art and pioneer the attosecond field. I was extremely fortunate to have the chance to do so, given how the funding mechanisms work in the United States. It also would not have been possible without a large number of successful postdoctoral fellowship holders from abroad. With such additional resources, it was possible to continually develop the cutting edge of such challenging and expensive technology that gets at the core of fundamental physical mechanisms of chemical dynamics. The fact that the United States does not have a well-funded and highly visible federal grants program for postdoctoral fellowships is a weakness of our field. Currently, there are significant numbers of postdoctoral fellows across all of chemistry who are now supported by the Beckman Foundation, contributing greatly to a vital postdoc system in the United States (full disclosure, I am on the executive board for the postdoctoral fellows program at Beckman, so I know this contribution first hand).

3. ATTOSECOND X-RAYS UNCOVER DYNAMICS

A realization I had after a short while in the attosecond subject is that not everything about the attosecond field should be trying to measure time dynamics that are sub-1 fs. Having been around the Advanced Light Source synchrotron, I learned about core-level spectroscopy and how static X-ray absorption (37) and X-ray photoelectron (38) spectroscopies provide powerful insights into oxidation states, atomic-site-specific chemistry, and even electronic bands in materials. At synchrotrons and free electron lasers, X-ray emission spectroscopy (39) is also prominent. Note, the word used here is spectroscopic, not diffraction. There are, of course, many powerful ultrafast methods based on diffraction (40), a method that locates the positions and distances between atoms. However, ultrafast core-level spectroscopy (41) has the unique ability to study changes in electronic states and orbitals, to reveal shifting electron/orbital densities in ultrafast dynamics, i.e.,

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to analyze charge states, charge switching, oxidation state changes, and passage through conical intersections—where the electronic character of the potentials changes, even chiral dynamics and spin states.

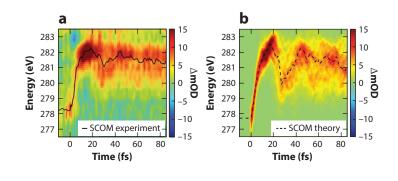
Attosecond methodology brings one directly to the subject of inner-shell spectroscopies by embracing extreme ultraviolet and X-ray spectral features. The tabletop method of producing attosecond pulses by the process of high harmonic generation gives this ultrafast X-ray spectroscopic view for free. Moreover, it is not just about the highly excited inner-shell, core-level states, which are the subject of many investigations (42). Core-level absorption transitions start from an inner shell of an atom in a molecule, thus locating a specific atomic site on the molecule, and they end in partially occupied valence electronic states where all the chemical action is occurring. A key point is that in X-ray transient absorption spectroscopy the inner-shell transition cannot reach very far spatially, so the sampling of the valence orbitals is highly spatially localized. Thus in chemical dynamics, a particular atom in a large molecule might uniquely reveal the timescale for the changeover of electronic character from a singlet to triplet state (43, 44), or when a radical is formed, the newly created partially occupied radical orbital on one atom becomes the most prominent feature in the X-ray spectrum (45). The excited transition states and severed-bond electronic orbitals that occur when a molecule opens its ring can appear at dramatically new X-ray energies (46, 47). Even many electronically excited states that are normally inaccessible in the optical region of the spectrum have unique X-ray spectroscopic signatures (48). Similarly, in solid-state materials, the inner-shell orbitals can access newly formed holes in the valence bands and the blocking of transitions when electrons are excited into the conduction band during carrier dynamics (49, 50) and valley-resolved dynamics (51). Core-level excitons in solids are readily apparent from their sharp spectroscopic features and rapid decoherence times (52, 53).

The inner-shell orbitals of many different individual atoms in a molecule are contributing to the sensing of the valence electronic orbitals from their unique localized vantage points, which is what chemists want to know when chemical transformations take place. Just to peak one's interest, we can imagine the new kinds of questions that one can answer with ultrafast X-ray spectroscopy if a diradical is formed with single occupied orbitals on two different locations in a molecule or if charge switching or charge migration occurs across a molecule (54) by creating coherent superpositions of electronic states. Many of these features become accessible to X-ray spectroscopic analysis. As one can see from the references above, Leone graduate students, postdocs, and undergraduates have had significant success in this new chemical dynamics domain, sometimes unearthing the participation of unseen electronic states (48), pioneering X-ray spectroscopic features that involve multiple spin splitting effects (55, 56), obtaining the direct time-domain observation of Jahn-Teller distortion (Figure 6) (57, 58), and following vibrational coherence X-ray spectroscopy that reveals the slopes of inner-shell potentials along particular coordinates for the first time (59). In some cases, the goal involves attosecond pulses for the shortest possible time dynamics, and in other cases, one is satisfied with few-femtosecond or tens-of-femtosecond timescales, a small price to pay to visualize new kinds of dynamics and states for the first time.

4. TEAMWORK: YOUNG MINDS, NEW APPROACHES

You can sense how thrilled I am with the ability to approach chemical dynamics from this new X-ray spectroscopic perspective. However, none of this would have been possible without the young minds who have been the most important contributors and collaborators throughout all this venture, especially as the work is so technically challenging. I feel that I am often asking them to do the impossible, and they do it. In this discussion, I am being highly selective (cherry-picking) by naming just a few of the students and postdocs who made important contributions to the themes leading up to and following the attosecond and transient X-ray research in our





Graphs of (*a*) experiment and (*b*) theory showing Jahn-Teller distortion and subsequent scissoring coherent vibrational motion in methane cations by X-ray spectroscopy. Abbreviations: mOD, milli–optical density; SCOM, spectroscopic center of mass.

group. First, I apologize to the many students and postdocs who worked on projects other than the transition to attosecond science, as I am not mentioning their work. Looking back, attosecond science became a central reinvention of the Leone group work, emphasizing the theme of this autobiography. Second, I apologize for not naming every student and postdoc who worked in our attosecond, extreme ultraviolet, and X-ray studies, and who made so many fantastic contributions to the Leone group research in the last decades.

Lora Nugent was a key student who worked throughout our first attempts to make high-order harmonics and who, together with Michael Scheer, measured dynamics successfully with photoelectron spectra (31). Thomas Pfeifer, Lukas Gallmann, and Mark Abel were the very first people who took the challenge to build a setup from scratch to create isolated attosecond pulses (32, 33). My long-time attosecond collaborator, Professor Dan Neumark, together with Professor Jun Ye from the University of Colorado Boulder were central to the success of those first attosecond projects in Berkeley; in Dan's case, it has led to many attosecond ventures throughout nearly two decades. Zhi-Heng Loh proposed trying to build an apparatus for extreme ultraviolet transient absorption (34, 35) while we were struggling with photoelectron measurements that seemed less than satisfactory. It was marvelously successful. Zhi-Heng also proposed, during a visit of Ferenc Krausz to Berkeley, the possibility that we join together to perform the first attosecond transient absorption measurements in Munich, and Zhi-Heng went to Munich and helped transform their attosecond streaking photoelectron apparatus to obtain the first successful attosecond transient absorption measurements (36).

Henry Timmers and Mazyar Sabbar made isolated attosecond pulses routine enough to measure sub-1-fs photoelectron dynamics with tens-of-attosecond locking (60, 61). Birgitta Bernhardt, Adrien Pfeiffer, Hiroki Mashiko, Annelise Beck, Erika Warrick, and Justine Bell made pioneering contributions to understanding and interpreting attosecond transient absorption through the decay of the polarization (XUV first, optical second) versus normal attosecond transient measurements (optical first, XUV second) (62–64). As a result of that pioneering work, Wei Cao discovered our first attosecond four-wave mixing process while observing transient absorption signals in atoms. This blossomed into a whole field of noncollinear phase-matched, attosecond nonlinear four-wave mixing and multidimensional spectroscopic measurements itself, further advanced by Erika Warrick, Hugo Marroux, Ashley Fidler, and others (65–67). Yuki Kobayashi and Kristina Chang pioneered major new attosecond chemical dynamics processes relating to curve crossings, conical intersections, and coherences (18, 68–71). The theories set forth by Yuki Kobayashi, together with collaborator Professor Toby Zeng, are remarkable illustrations of how to interpret attosecond transient absorption chemical dynamics measurements (68, 72).

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Joshua Vura-Weis and Chang-Ming Jiang succeeded in the first extreme ultraviolet solidstate charge transfer measurements, building a whole new apparatus in the process (73). Andrey Gandman, James Prell, and Lauren Borja took on the task of building two solid-state instruments for attosecond transient absorption and transient reflectivity. Martin Schultze and Krupa Ramasesha pioneered our first attosecond solid-state measurements (74). Lauren Borja, Michael Zürch, and Scott Cushing learned how to observe holes in valence bands and electrons in conduction bands with extreme ultraviolet pulses, as well as phonon participation and transport across junctions (49, 75, 76). Christopher Kaplan and Peter Kraus pioneered transient reflectivity measurements (77), putting this method on a substantial footing as a new direction. Marieke Jager and Christian Ott built a whole new attosecond apparatus for solid-state dynamics and separately studied materials that change phase from an insulator to a metal (78). Hung-Tzu Chang, James Gaynor, and Romain Géneaux pioneered how to measure the rapid decays of core-level exciton states in solids (52, 53, 79). Coherent phonon dynamics have become a rich new topic for our group (50, 80). Ilana Porter pursued some of the first reported nanoparticle dynamics with XUV probing (81).

Andrew Attar accepted the challenge to build our first soft X-ray, carbon K-edge gas-phase transient absorption apparatus, which was wildly successful (46). Andrew Ross and Lou Barreau transformed the carbon K-edge X-rays to the attosecond domain with a major new building effort (82). These technologies culminated in many new topics of Jahn-Teller distortion and spin splitting in ions, pioneered by Michael Epshtein, Andrew Ross, Enrico Ridente, and Eric Haugen (55–58). Finally, I have had many super theoretical collaborators, including Martin Head-Gordon, Sonia Coriani, Anna Krylov, Regina de Vivie-Riedle, Bill McCurdy, Robert Lucchese, Tony Dutoi, Eric Neuscamman, Mette Gaarde, Ken Schafer, and John Stanton, among others, and give a specific shout-out to Martin's former student Diptarka Hait. Without their contributions, the interpretations would have been remarkably weakened.

In addition to naming these important individuals, a key take-home lesson from this discussion is that in many, many cases it was the students and postdocs who set the directions and made the discoveries. It would be nice to think that every idea came out of a proposal that I wrote, or that I always gave a specific direction to try this or that, but often that is not the case. Students and postdocs in my group have been telling me their discoveries, creating their own ideas, and triggering new fields since the outset of my career. Early on, I was too critical of suggestions for new ideas. I would not have progressed nearly as far if it were not for learning to listen to the pioneering suggestions and ideas from so many named and unnamed individuals. Each person who has worked with me has truly been a catalyst for new directions. It is the reinvention theme that comes back time and again. Bouncing ideas off students, listening to what they are thinking, taking interest in their interpretations—these have not only created an engine of innovation and creativity but have also led to the great degree of independence and confidence that those individuals have found when they leave for their careers. I have been fortunate to have so many outstanding students and postdocs in my group, and it is teamwork that has led to the many successes in research and the careers of all involved.

4.1. Continuous Learning

Without a doubt, another most important piece of advice I can give, in addition to the adaptability and reinvention topics, is to make continuous learning a lifelong goal. Whether my group knows it or not, they are a major vehicle by which I have been chauffeured along in my quest for continuous learning. What my group observes in the laboratory is often the next subject that I set aside to learn. It stimulates me to find a lot of connections to previous subjects, it helps me and the group generate new ideas, and it provides ways to direct our thinking to more impactful outcomes.



Sometimes proposal pressure is also a great activator to think about how to set forth and solve a challenging problem. I would maintain, though, that all is not black and white when it comes to writing proposals, and ultimately understanding what the realities are in a technologically complicated laboratory often results in a different set of criteria than just posing an interesting topic for a proposal. What students see in the lab matters on so many levels, and how the hundreds of individuals over many decades have presented their findings to me and what they tell me they think their results mean have been so central to my continuous learning. As part of my reinvention story, continuous learning is responsible for changing over to new topics, which I regard as so valuable.

4.2. The Long View

Everyone knows of a mystery movie or show that centers around a character, devious or not, who is planning so far ahead of everyone else that everything falls into place, and the plan is enacted successfully without others even knowing it; it is successful even in light of new attempts to foil the outcome. I am not that character. However, I do take a long view and people often say that I have anticipated a new direction or a call for proposals or possible pitfalls, even before it happens. Another way this has been said of me by colleagues is that my skills to preemptively work on something and complete it ahead of time are legendary. Carl Lineberger once said that I would know where every needle and dial should be set in the lab to achieve a desired outcome.

While these personality traits shine through to others around me, what I hope this section provides is some lessons of the long view when it comes to research, both in the laboratory and in proposing new directions. In the laboratory, a lot of people take possible shortcuts when setting up and making experimental measurements, but that can build inherent weaknesses into the experiments. If it works, it could save time, but if it does not, a whole dataset may be bogus. Often a lot of patches have been made rather than fixing things correctly, like using temporary glue rather than finding a good optical mount. One can be saddled with so many temporary fixes that progress is disrupted at the most inopportune time when everything deteriorates, or at a minimum it makes big trouble for those who inherit the apparatus. The problems are magnified as the complexity of the technology increases, such as in the attosecond field.

A long view makes careful considerations about how sturdy and reliable each item needs to be (and for how long), weighs the possible choices against costs and lost time, and decides on the appropriate steps based on those facts. The long view is prominent in each of these decisions, and there is no right or wrong. However, the choices that are made affect the success of a laboratory for years. I am probably one of the few group leaders who discusses risk management about the experiments with my students. I find myself to be a middle-of-the-road person. I recommend doing as many things as well as possible within our control and within reasonable cost, but one might have to live within infrastructure constraints to get research done. Often one can make do with poor air conditioning and humidity control and fix things as best as possible on the table with enclosures and other environmental proofing. I would rather make do and get an experiment to work, while others might create a standoff and not do their work for years until a major air conditioning fix is provided by the university. Sadly, the latter is often a loss to science.

Similarly, when thinking about the projects of the group, one should see the relationships between projects, proposals, and setups that might be built, as well as what the scientific landscape might be like 5 or 10 years down the road—this is a way of planning that I like to emphasize. I am always taking the long view as far as what apparatuses might be built and how they might be modified or utilized for a new direction, building in extra capability for a modest cost, taking risks to acquire items that could open new directions, and proposing work that will build conditions for the future of multiple technologies and types of experiments, while lowering the costs in doing

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Mary Gilles and Steve Leone decompressing in Summit County, Colorado.

so. I think my group is always surprised when I announce a new set of equipment, moving a lab, or a new direction, while they might rather cling to the familiar.

5. RECHARGING IN SUMMIT COUNTY, COLORADO

My wife, Mary Gilles, and I have had great opportunities to travel and see many interesting places. Many travels are connected to conferences and work for each of us. What is a gift in my relationship with Mary is that she is also a scientist, someone who completely understands the travel and work that I do and appreciates the importance of the science, as well as why I would do everything for each of my group members to help them in their careers. When I showed her a result of the first dynamics on a molecule in the X-ray at the carbon K edge, she totally got it.

However, with all that potential for travel, we never thought that a simple small condo in Summit County, Colorado, would be something we treasure the most (**Figure 7**). The amount of value it has given us in terms of our health, lifestyle, and ability to recharge has been remarkable. Summit County is suggested as one place to live when global warming makes the world unbearable. Simply put, our condo sits at 9,700 feet of elevation, which is probably going to remain pretty cool even in the worst of times. The number of hiking and biking trails, opportunities for good skiing, and outdoor activities in general has made our little home away from home a treasure.

What we found more than 15 years ago is that with a good Internet connection one can work anywhere. We knew this long before everyone else figured it out with the COVID-19 pandemic. The day we closed on the unit, we were seeking to install high-speed Internet in our condo. We learned that it was possible to reserve hours a day for hiking or skiing, while still carrying out a huge amount of quality work. I cannot count how many proposals I have written and papers I have completed, even this autobiography, while sitting and looking out the window at the mountains. Yet—hiking the Colorado Trail in the mountains when huge mushrooms are shooting up

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everywhere, bicycling up Vail Pass, or working our way up Mayflower Gulch when the wildflowers are in full bloom—these are irreplaceable activities that allow us to decompress and share many good moments with family.

6. GIVING BACK TO THE COMMUNITY

There are many ways to give back to the scientific community through service on committees, panels, and reviews; teaching; writing letters of recommendation; evaluations for tenure; and activities in diversity, equity, and inclusion. All of these I do. In a very different realm, Mary and I realized the interesting economics of individual retirement account (IRA) distributions, namely that a person can still take significant tax-free amounts out of an IRA and give them to charities when the person is required to take minimum required distributions. Recognizing this, and talking with Marty Zanni about the recent loss of national awards because of new endowment requirements by the American Chemical Society, Mary and I decided to pledge a significant amount from my IRA to help reinstate the Peter Debye Award (**Figure 8**). The Debye Award was something that made me feel so recognized by my colleagues; that and election to the National Academy of Sciences were key moments in my career, which I hoped many other colleagues far into the future would have a chance to receive.

We made our pledge contingent on whether or not it would catalyze other donations to make up the rest of the amount to permanently endow the Peter Debye Award. I saw this as a way to give back to the community that might often be overlooked and would be very beneficial for the physical chemistry community overall. After contacting previous Debye Award winners, the preliminary donations seemed very promising, and with many additional contacts to other physical chemists, and a GoFundMe site set up by Mary, the Physical Chemistry Division has ratified a

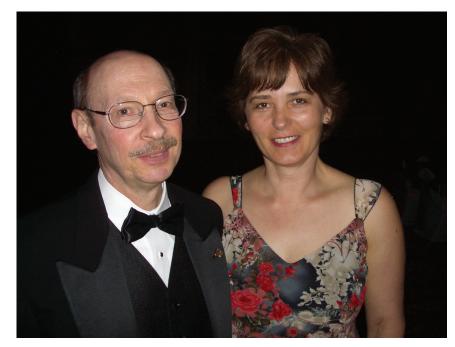


Figure 8

Steve Leone and Mary Gilles at the 2005 Peter Debye Award festivities.

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contract with the American Chemical Society to reinstate the award in perpetuity starting with the 2025 award year. Mary and I want to thank the many people who donated to reinstate the Debye Award and in particular Marty Zanni, who was indefatigable in pursuing the fundraising and contracting with the American Chemical Society, based on our initial pledge and the funds that were generated.

7. FINAL WORDS

This style of autobiography is new to me. It is as much about life's lessons as a celebration about the successes of my students, postdocs, and undergraduates. Even today I am happy in giving advice to those who are soon going out to their careers, writing new proposals, and tackling the latest equipment problem and how to reinvent the laboratory. After all, it would not be my style to replace what we have in the lab without a major reinvention in capability. I am doing all this while looking out the window at the mountains and the skiers below, in a location where I have often done some of my most creative work, Copper Mountain, Colorado.

DISCLOSURE STATEMENT

The author is not aware of any affiliations, memberships, funding, or financial holdings that might be perceived as affecting the objectivity of this autobiography, with the exception that he is a member of the Beckman Foundation Postdoctoral Fellowship Executive Board and a comment is made about the benefit of the Beckman fellowships to the chemistry community.

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